

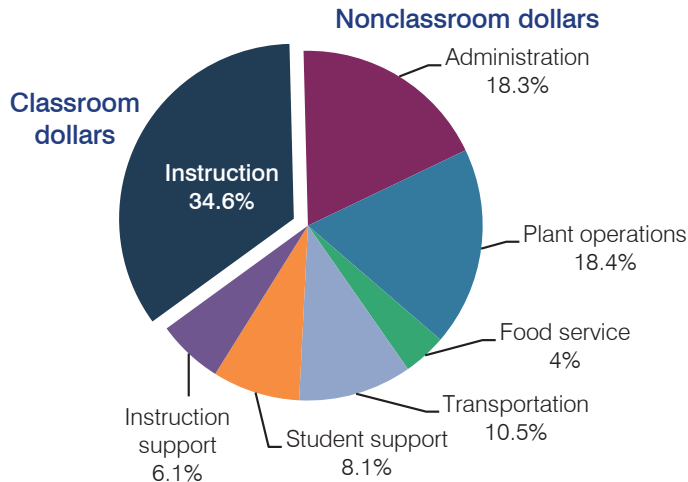
Cedar Unified School District

Navajo County
 Efficiency peer groups 11 and T-11, Achievement peer group 7
 Legislative district(s): 7

District size, location: Very small, Rural
 Students attending: 172
 Number of schools: 2

OPERATIONAL EFFICIENCY

Spending by operational area



5-year spending trend

Student enrollment decreased by 54 percent, which contributed to the 21 percent increase in total spending per pupil. Spending in the classroom decreased overall from 44.8 to 34.6 percent. Spending in most nonclassroom areas varied year to year, as is common for very small districts. Overall, spending on administration and plant operations increased substantially.

Cost measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	\$3,919	\$2,572	\$746
	Students per administrator	15	30	67
Plant operations	Cost per square foot	\$4.50	\$6.59	\$6.03
	Square footage per student	873	343	153
Food service	Cost per meal equivalent	\$3.56	\$4.93	\$2.58
Transportation	Cost per mile	\$2.02	\$1.64	\$3.55
	Cost per rider	\$1,818	\$1,184	\$1,015

Per pupil spending by operational area

	District		Peer average	State average	National average
	2012	2013	2013	2013	2011
Total	\$19,249	\$21,364	\$15,203	\$7,496	\$10,658
Classroom dollars	8,301	7,392	7,647	4,031	6,520
Nonclassroom dollars:	10,948	13,972	7,556	3,465	4,138
Administration	3,736	3,919	2,572	746	1,138
Plant operations	3,255	3,926	2,148	924	1,015
Food service	712	854	851	396	412
Transportation	1,621	2,234	1,056	369	452
Student support	1,067	1,735	548	582	593
Instruction support	557	1,304	381	448	528

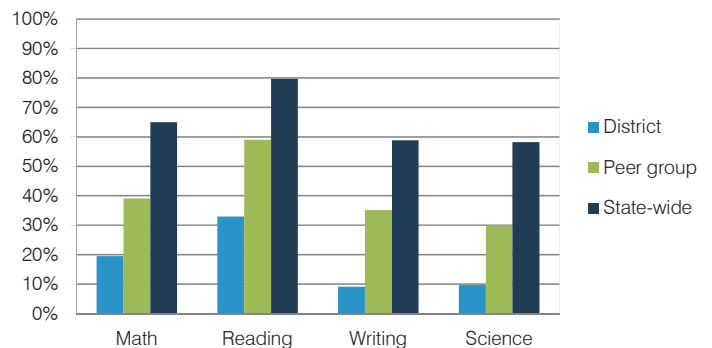
STUDENT ACHIEVEMENT, TEACHER MEASURES, AND FINANCIAL ASSESSMENT

ADE-reported district and school letter grades

District grade: **D**

Grade	Number of schools	Percentage of schools
A	0	0%
B	0	0%
C	0	0%
D	0	0%
F	2	100%
Not rated	0	0%

Students who met state standards (AIMS)



Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	85%	92%	94%
Graduation rate (2012)	31%	69%	77%
Poverty rate (2012)	40%	42%	25%
Students per teacher	10.7	15.1	18.3
Average teacher salary	\$35,120	\$42,614	\$45,264
Amount from Proposition 301	\$1,602	\$3,663	\$3,784
Average years of teacher experience	16.4	12.2	10.9
Percentage of teachers in first 3 years	0%	15%	19%

Financial stress assessment

Overall financial stress level: **Moderate**

Measure: 2011 through 2013

Assessment

Number of students attending district	Small school adjustment
Spending exceeded operating/capital budgets	Operating only
Spending increase election results	No election held
Operating reserve percentage (max. 4%), trend	2.7%, Increasing
Years of capital reserve held	More than 3 years
Current financial and internal control status	Marginally compliant

Stress level

